

PRESENTER BIOGRAPHICAL SKETCHES
ONC Advanced Health Models and Meaningful Use Workgroup
Public Hearing
June 2, 2015

Panel 1: How Advanced Health Models Integrate Data across Service Delivery to Support Health for Individuals

Nancy Garrett, Hennepin Health (Minnesota)
Virna Little, Institute of Family Health (New York)
Allen Dobson, Community Care of North Carolina (North Carolina)
Ruben Amarasingham, Parkland Center for Clinical Innovation (Texas)

Nancy Garrett joined HCMC in 2012 and was named Chief Analytics Officer in 2013. In this role, Nancy is aligning Analytics and Information Technology to develop information-driven solutions to managing the health of our population. Nancy has a Ph.D. in Population Statistics from the University of Illinois, and an extensive payer background, including building a centralized analytics function at Blue Cross Blue Shield of Minnesota. She also served on the Board of Minnesota Community Measurement where she was instrumental in implementing its first cost measure, and currently is serving on expert panels for Cost and Resource Use measures and Socioeconomic Status and Risk Adjustment at the National Quality Forum.

Virna Little is responsible for the administration and delivery of behavioral health, community and grant funded programs in twenty nine federally qualified health centers throughout New York City and New York States Hudson Valley Region. Dr. Little is responsible for the administrative and clinical oversight of almost 300 staff members in the Psychosocial Services Department. Dr. Little is a nationally and internationally known specialist in the integration of health and behavioral health services. Dr. Little speaks nationally on topics surrounding integration, the development of viable behavioral health services in community settings and strategies to implement effective depression identification and treatment programs in health settings. Dr. Little served as the national depression expert for HRSA Geriatric Education Centers and has been a member of the AIMS/IMPACT model since 2007. Dr. Little has worked with many primary care associations around the country including Ohio, New York, New Jersey and Alaska and internationally in Singapore. Dr. Little has served as a speaker and trainer for the National Health Service Corps in the area of behavioral health and practicing in integrated settings. Dr. Little has been instrumental in promoting the use of electronic health technology in behavioral health settings, particularly in the utilization of physician portals to involve community organizations in patient care and coordination. Dr. Little has assisted organizations in obtaining patient centered medical home status, NCQ certification and has helped to lead the health home, care management and accountable care organization efforts in her organization. Dr. Little has extensive experience providing behavioral health services in healthcare settings for safety net populations as well as developing and operating community programs. Dr. Little has

knowledge of special populations such as HIV/AIDS, homeless and substance abuse and the chronically medically and mentally ill. Dr. Little has actively worked to promote the use of evidence based practices in community health and behavioral health settings and is versed in the current evidenced based behavioral health tools and practices in community settings. Dr. Little has her doctoral degree in psychology along with a masters in social work and bachelor's degree in both psychology and social work. Dr. Little has held faculty positions at several educational institutions and is current appointed to the faculty of Columbia University and a faculty appointment at Mt Sinai. Dr. Little has received multiple awards for her work in behavioral health including Healthcare Social Worker of the Year (2013), Eleanor Clarke award for innovative programs in healthcare (2004) and the National Association of Social Workers Image award (2006). Dr. Little is a member of and on the national committee of the Society for Social Work Leaders in Healthcare, a member of the National Association of Social Workers, the Community Health Care Association of New York State, the American Play Therapy Association and The National Council for Community Behavioral Health Providers. Dr. Little currently serves on the board of the Association for Clinicians for the Underserved, chairs the behavioral health sub-committee for the Community Health Center Association of New York.

L. Allen Dobson Jr., M.D. is a native of North Carolina and is currently the President and CEO of Community Care of NC, and a Visiting Scholar at the Engelberg Center for Health Care Reform at the Brookings Institution in Washington DC. He received his undergraduate education at North Carolina State University. He attended medical school at Bowman Gray School of Medicine at Wake Forest University and completed his residency in family medicine at East Carolina University. Dr. Dobson has been actively involved in health policy on the state and national level. He was an early leader and developer of the national recognized "Community Care of North Carolina" program. This program received the 2007 Annie E Casey award for Innovations in Government, presented by Harvard's Kennedy School of Government. He is formerly the Assistant Secretary of Health for the NC Department of Health and Human Services where he was responsible for the health divisions of the department as well as serving as the state Medicaid Director. Dr Dobson holds a faculty appointment of professor of family medicine at the University of North Carolina at Chapel Hill.

Ruben Amarasingham, MD, MBA, is founder, President, and CEO of PCCI, a nonprofit research and development corporation in Dallas, Texas, which specializes in real-time health predictive analysis. He is an expert in the development and evaluation of health information technology; the application of informatics concepts in healthcare; and the use of innovative care models to reduce disparities, improve quality, and lower costs. He is also an associate professor in the departments of General Internal Medicine and Clinical Sciences at the University of Texas Southwestern Medical Center, where he serves as the Director of the Biomedical Informatics Program for the NIH Clinical and Translational Science Award.

Dr. Amarasingham has conducted and published studies in health IT evaluation, electronic medical records (EMR)-based enterprise-wide quality improvement, and real-

time health predictive analysis, and he has won over \$28 million in extramural research funding in these areas. Dr. Amarasingham co-invented the Pieces™ software platform, an electronic coordination and clinical decision support system that forecasts adverse clinical events, using real-time EMR data. He has seven technology patents pending in the United States Patent Office, including the Pieces™ system, which is live in multiple U.S. hospitals, and the Iris and Plexus software, which is now being implemented across diverse community based organizations.

In 2012, Dr. Amarasingham was awarded one of only ten Robert Wood Johnson Foundation Young Leader Awards, which recognize leaders under 40 for “exceptional contributions to improving the health of our nation.” He received his Bachelor of Science degree from Brown University and his MD from the University of Texas Southwestern Medical Center. He received postdoctoral training in medical informatics and operations and health services research as a Robert Wood Johnson Clinical Scholar at the Johns Hopkins Medical Institutions. He completed his MBA at the Johns Hopkins Carey Business School.

Panel 2: How Advanced Health Models are Supporting Whole Health and Wellness for the Individual across the Continuum

Steve Tierney, South Central Foundation (Alaska)

Fred Rachman, Alliance of Chicago (Illinois)

Nancy Eldridge, Cathedral Square Corporation and SASH (Vermont)

Steve Tierney is Medical Director of Quality Improvement and Chief Medical Informatics Officer for Southcentral Foundation (SCF). Steve joined SCF in 1995 as a primary care physician. He became one of the key physicians who helped lead the transformation to a relationship-based customer-owned health care system. He also played a key role in developing the robust data mart that helps SCF’s integrated care teams interpret complex data for internal comparisons and external comparisons against HEDIS benchmarks, where the organization scored in the 90th percentile for many of its services. Steve is trained as a family physician and an acupuncturist. He received his medical degree from the Uniformed Services University in Bethesda, Maryland. He still maintains an active family medicine practice in SCF’s Anchorage Native Primary Care Center. Steve presents nationally and internationally on transforming primary care, data integration, clinical quality program design, and complementary medicine integration efforts.

Fred D. Rachman, MD, is CEO of the Alliance of Chicago Community Health Services, a HRS- funded network of primary care community health centers that supports a centrally hosted electronic health record system shared by 34 safety net health centers in 14 states. In Chicago, he is an attending physician in pediatrics at Children’s Memorial Hospital and Northwestern Memorial Hospital; he also sees patients as a pediatrician at Erie Family Health Center.

He serves as co-director of the Chicago Health Information Technology Regional Extension Center, is vice chair of the Community Health Center Applied Research Network and serves on the Board of Directors of the Health Information Management Systems Society. Dr. Rachman has close to 30 years of experience in primary healthcare delivery and administration, and extensive experience in community health center leadership, and in directing community health center programs and projects including research initiatives funded by HRSA, NIH AHRQ and CDC. Dr. Rachman received his bachelors of arts degree in biology from Johns Hopkins University, Baltimore, Md.; his doctor of medicine degree from Temple University, Philadelphia, Penn.; and completed his residency in pediatrics at Albert Einstein Medical Center, Philadelphia, Penn. He is board certified in pediatrics and completed post graduate courses in ethics, economics and healthcare management at Harvard University School of Public Health.

Nancy Rockett Eldridge, CEO, Cathedral Square Corporation, is an advocate for low income and special needs populations. She pioneered Vermont's Support And Services at Home (SASH) initiative, a care management system located at 138 affordable housing communities serving residents and Medicare beneficiaries in the surrounding community. SASH is a team of home & community based providers. Nancy received her Masters from Tufts University. She serves on the national LeadingAge Board of Directors, Blue Cross Blue Shield of Vermont Board of Directors, the Vestry of the Episcopal Cathedral Church of St. Paul, and the Federal Home Loan Bank of Boston Advisory Council and is co-chair of Vermont's Care Models and Care Management State Innovation Model (SIM) Work Group. This summer Nancy will transition from Vermont to the DC area to assume the role of Executive Director at the National Center for Healthy Housing.

Panel 3: How Advanced Health Models are Supporting Integrated Care for Individuals with Complex, Chronic Conditions

Sharon Hewner, SUNY Buffalo (New York)

Jim Dunford, San Diego Community Information Exchange (California)

Lee Sacks, Advocate Health System (Illinois)

Sharon Hewner is an Assistant Professor at the University at Buffalo, School of Nursing, SUNY. She has a PhD in Medical Anthropology, a MS in Gerontological Nursing and has been a RN for 40 years. During her career Sharon has practiced in intensive care, acute care, skilled nursing, rehabilitation, home care, hospice care, and managed care organizations. Based on her fieldwork in the United States, China and the Philippines, Sharon developed a model of household production of health. Prior to her current position, she worked for 10 years as the Population Health Analyst at a regional managed care organization where she developed the COMPLEXedex clinical algorithm to divide the population into segments for risk-stratified care management. This algorithm was used to analyze the return-on-investment of new models of care delivery and supported a transition to population-based nurse care management teams who made outreach calls to patients newly discharged from the hospital. Sharon's

current research (funded by an AHRQ R21 grant) focuses on providing critical information to nurses in primary care to coordinate transitional care.

James Dunford, MD is Professor Emeritus (Emergency Medicine) at the UC San Diego School of Medicine and the City of San Diego EMS Medical Director. Over a 35 year career, Jim's interests have focused on ways that EMS can be harnessed to strengthen population-based healthcare. Jim led the development of the region's systems of care for sudden cardiac arrest, acute myocardial infarction and stroke. He helped found both the City of San Diego's Serial Inebriate Program and Resource Access Program. He championed the value of EMS data to regional HIE's and co-conceived the Community Information Exchange to share vital social data among providers. Jim is co-investigator in the NIH Resuscitation Outcomes Consortium and principal investigator of a community paramedicine program. He serves on the NQF MAP Dual Eligibles Beneficiaries Work Group as the emergency medicine expert.

Lee Sacks, MD has served as executive vice president, chief medical officer since 1997 and is responsible for health outcomes, safety, clinical transformation, information systems, risk management/insurance, research, medical education and clinical laboratory services at Advocate Health Care. He also serves as Chief Executive Officer of Advocate Physician Partners, the clinically integrated network with over 5,000 physicians serving over 710,000 attributable lives in commercial, Medicare and Medicaid contracts. Modern Health Care recognized APP as the nation's largest ACO in 2013 and 2014. He serves as Chair of the ACL lab operating committee, the joint venture that provides laboratory services to the Advocate and Aurora systems.

Dr. Sacks held the position of Vice President of Lutheran General Health Plan (PHO) and Vice President, Primary Care Development for Lutheran General Health System prior to the merger that created Advocate. He completed his undergraduate work at the University of Pennsylvania, earning a Bachelor of Science in chemical engineering. He received his medical degree from the University of Illinois, College of Medicine, completed a family practice residency at Lutheran General Hospital in Park Ridge and then provided patient care for thirteen years in suburban Chicago.

Dr. Sacks was the recipient in 2015 of the American College of Healthcare Executives/Chicago Health Executive Forum Regent's Career Achievement Award, and the Billings Centennial Physician Award from the Institute of Medicine, Chicago, the 2010 American Academy of Family Physicians Robert Graham Physician Executive of the Year Award and the 2009 Institute of Medicine Chicago/CQPS Ortho S. A. Sprague Memorial Institute Recognition Award in Patient Safety.